

Strategic Plan 2023 - 2026 Transforming community through collective impact

Vision

A community where everyone feels safe, valued, and supported

Mission

To support and advocate with individuals who are, or who are at risk of being justice-involved

<u>Values</u>

Inclusion Collaboration Compassion Accountability

Bolster opportunities for those we support

- Elevate the voices of people with lived experience
- Advance our work in Housing First and Restorative Justice
- Foster community belonging and social inclusion

Integrate our work with our collaborators

- Advocate to address systemic barriers and injustices
- Engage in systemic change aligned to our mission
- Strengthen strategic partnerships toward better outcomes

Invest in our people

- Build a culture of community that fosters well-being and resilience
- Advocate to address systemic gaps in total compensation
- Prioritize team collaboration, development, and opportunities to contribute to the advancement of the organization

Strengthen organizational effectiveness

- Embed Equity, Diversity, and Inclusion throughout our work by moving ideas to action
- Strengthen our community identity
- Increase our revenue and optimize our capital assets
- Contribute toward social responsibility and environmental stewardship